

**“These children aren’t very different than our own.  
Except that they’ve never heard a bedtime story or been read a book.”**

Cheryl Avery  
Project Chacocente  
Managua, Nicaragua

Life in the dump is brutal. Children are routinely mistreated by families, other trash pickers, and dump employees. Physical abuse and sexual exploitation are common.

More repugnant working conditions can't be imagined.

Yet the workers know the place well, having begun as children. And fresh child recruits are still there -- caked in the stickiest of filth, unsmiling, exhausted, and unschooled.

Ivan Briscoe  
Reporter, El País



Every day hundreds of children scavenge through mounds of toxic waste at the La Chureca dump. Occasionally a toy surfaces and a child smiles.

**Just 40 years ago, Nicaragua was the wealthiest country in Central America. Today it is the second poorest country in the western hemisphere, just behind Haiti.**

# PROJECT SOBREDUEDAS

In the capital city of Nicaragua, the second poorest country in the Western Hemisphere, there looms La Chureca, the largest waste dump in Central America and home to thousands of people.

This proposal is about the children who live in La Chureca and the need to improve the quality of their lives. Using video, text and photography to document their lives in the dump, the project gives a powerful and authentic voice to children's opinions and feelings about what it means to live in La Chureca, and what it means to dream of a better future.

Youth will create videos, blogs and photographs about family, work, school and community life, which we will post on video sharing and social networking sites for international reach. The project starts an infectious campaign on the internet to change conditions at La Chureca. We will also host a culminating reception and public exhibition of the youth's work to recognize them publicly and draw local and regional attention to the situation at La Chureca. Maximizing efforts through traditional and new media outlets extends global reach and provokes action in addressing child protection.

Agencies involved in the project will use the youth media products to expand their outreach programs and



Jeanette  
McDermott

strengthen their organizations, so that more children and families benefit from their services.

For years Nicaraguan politicians and multinational corporations have made repeated empty promises to close the poisonous, over-saturated La Chureca dump and convert it into a biodiesel fuel plant. Promises to the people living inside the dump have included relocating them to the neighboring barrio and training them for jobs. The global impact of Project Sobreredas could pressure the current administration to finally take action at La Chureca.



**"The garbage dump city in Managua, La Chureca: one of the seven horrors of the world."**

Gunnar Salvarsson, Photographer  
Kopavogur, Iceland

Managua

# NICARAGUA

Some people see La Chureca squatters as “dump dwellers,” but agents of change see them as the reflection of God.



Vultures compete with people for scraps of rotting food in the La Chureca garbage dump.

## THE DUMP DWELLERS

**A recent study by the Nicaraguan government says the dump is the most dangerous place to work in the country**

People on the banks of fetid Lake Managua are among the poorest in the world's western hemisphere.

One of the most vulnerable communities is built from scraps of cardboard, plastic, metal and wood that are pieced together inside the largest garbage dump in Central America, La Chureca.

The landfill receives thousands of tons of garbage each day, where hundreds of men, women and children live among the filth and stench. An estimated 2,000 people pick through the noxious waste each day looking for stuff to sell or use and food to eat.

Garbage truck operators collect most useful items during curbside pickup and sell it to vendors at the dump entrance. The remaining tonnage in La Chureca is of little resale value.

People wear tattered, dirty clothes found in the dump, and often are barefoot or wear mismatched shoes that don't fit. Food is rotten or deadly, but, still, the people eat it.

Two years ago three children died on the garbage heaps. They had eaten food laced with rat poison.

Nevertheless, cows, buzzards and dogs compete with people for the bits of uneaten food at La Chureca.



Waste mounds are always in flames. People burn tires to unleash thin iron filaments they can sell. Methane gas fires erupt spontaneously from decomposing garbage. The acrid smoke fills human lungs and obscures the sky for miles.

# LA CHURECA



Typical is the story of a scrawny, flat-chested pre-adolescent girl, wearing a filthy tattered pink chiffon and taffeta party dress, barefoot, matted hair, smudged face, who sells herself to garbage truck drivers for two cordobas -- about 11 cents.

Zelinda Roccia, Founder  
Los Quinchos



## Grappling for the Fates of La Chureca's Children and their Families

In a country that battles 80% poverty and 70% unemployment, treasure is rarely tossed out with trash. Instead there is paper, plastic, and a few scraps of copper. Lucky scavengers may find enough discards to eke out a wage of \$4 a day. A few will make \$2 a day, but most barely survive on a daily earning of \$1 or less. Such poverty breeds violence, which most often gets aimed at children.

Fragile and underfed, kids are easy prey for ailments, accidents and adults. Most of them have parasites, head lice and respiratory problems. Garbage truck drivers run over them, and men in the dump take advantage of their innocence.

Programs focus on permanent change.

Sobreruedas focuses on three grassroots non-profit agencies in Managua, which unite skill development and education to bring about permanent change in people's lives. I will work with the agencies to produce youth media, which heightens awareness of conditions at La Chureca and expands the agencies' work, thus enabling them to pollinate more withered flowers.\* Two universities also are involved.

\* Daniel Picado grew up in La Chureca and still lives there. Now a young man, he produced a short video about the dump titled *Withered Flowers*, *Blessed Flowers*. Daniel's video inspired my actions.

### CRECER

*Christ for the Poor* runs a vocational institute, using trash in the landfill to teach La Chureca youth skills in carpentry, plumbing, electricity and public art.

### LOS QUINCHOS

*ProNica* gives homeless girls and boys at La Chureca education, job training, and a surrogate family in exchange for giving up a life on the streets.

### CHACOCENTE

*Project Chacocente* rescues families from the La Chureca city dump and works with them for five years to totally transform their lives as farmers and construction workers.

# CHILD LABOR



Distribution of income in Nicaragua is one of the most unequal on the globe. To help families survive, a staggering number of children between the ages of 5-17 work as daily laborers in the dump, on coffee plantations, in sweat factories and on the streets, where child prostitution is common.

## Empowering Youth through Safety, Skills and Love

In the barrios surrounding Lake Managua people have limited options for jobs or housing outside the dump. When rare opportunities arise, people often ignore them. Beaten down by their dependence on La Chureca, they don't have dreams and, therefore, see no relevance in life beyond the dump.

Using the landfill itself as a training ground for job skill development, **Christ for the Poor** helps young people see how waste heaps can serve a purpose beyond scavenging. The agency trains adolescent girls and boys in carpentry, plumbing and electricity. The youth also learn how to make recycled art for the tourist trade.

The program is called Crecer, which means to swell with pride. Though it just recently launched, already there are visible signs that the program will empower youth to one day leave La Chureca for a better life or be catalysts in transforming the dump into something more positive.

Christ for the Poor also educates youth about sexually transmitted diseases, helps them break addictions to glue sniffing and other substance abuses and counsels victims of incest and domestic violence.

**ProNica** funds Los Quinchos, a program that began for homeless boys in La Chureca. The success of the



**Domestic violence is common at La Chureca. This 17-year-old Managua girl survived but her baby didn't when her husband plunged a knife into her abdomen with the intent to kill her when she opposed his demands. IRIN photo Broken bodies – broken dreams: violence against women exposed.**

program had an unexpected side effect. As homeless boys gave up the streets for Los Quinchos, their sisters and girl cousins were left behind on the streets without a male protector.

Fending for themselves, many girls became prostitutes; others fell victim to beatings, rape and murder. Noting the horrors, ProNica expanded Los Quinchos to include a place of protection and opportunity for abused and abandoned homeless girls between the ages of 5 to 17.

Los Quinchos is a beacon of light in Nicaragua's machismo society, which is dominated by men who still believe that girls have no right to an education. The backbone of the

program is the strength and fortitude it builds among girls and boys as they develop courage, skills and respect for themselves.

ProNica's Acahualinca Women's Health Clinic began when four teenage girls living next to the dump became activists for women's healthcare. The girls begged for space, and when given a run-down garage they fixed and painted it, and then found a woman doctor to donate half a day a week. The project grew and the four girls, now women, have advanced degrees and run the clinic, its lab and pharmacy. One program trains women in jobs that enable them to quit working in the sex trade.

**Promoting  
Service, Peace,  
Integrity, Community  
and Equality**

## From City Dump to Rural Farm

The ecumenical organization **Project Chacocente** focuses on getting the whole family out of the La Chureca dump. The agency selects 10 families and works with them over a five-year period to create permanent change in the families' attitudes, habits and dreams.

Project Chacocente moves the families from the La Chureca dump to the countryside, where they undergo the long process of morphing into farmers. Along the way, they learn how to read and write, solve problems, become better parents, resolve conflict without violence and earn a living. They also learn about values through Bible teachings.

At the end of the five years, the families receive ownership of the house that they built on two acres of land. The families sign a contract that clearly spells out what they must do to earn the house and land.

The journey is wrought with challenges. The first thing families tend to

# AGENTS OF CHANGE



Faith-based agencies are transforming lives in La Chureca. Abused and abandoned homeless girls receive safety and opportunity. Sex workers learn skills that enable them to work in a healthier trade, and families take on a new life in the countryside.

do when moved to the country is toss everything to the wind: empty bags of cement, food wrappers, plastic cups, cookie boxes. Everything gets thrown to the ground without a second thought, just like in the dump. This is the first stage for breaking old habits.

Families also have to learn more than one task for survival. Since a drought can ruin a farmer's crops, men and women learn other skills, such as masonry and hammock weaving. Having several sources of income ensures families can make ends meet.

Chacocente built its own school to give children in the program specialized attention because teaching the kids is extremely challenging. They are used to life in the dump, which has a wild and primitive culture of survival. The challenge is to direct their energy for learning without extinguishing their spark.

The school has a strong arts component, which is beneficial for redirecting crazy energy and teaching Christian Education. Children act out Bible stories as a way to understand gospel teachings and see God's



relevance in their lives.

Children perform the biblical dramas for visiting guests and as part of an outreach ministry for women prisoners. The children and their mothers also bake special desserts to take to the incarcerated women, most of whom received sentences for selling drugs to support their families.

Participating in outreach ministries allows the families in Project Chacocente to become fully integrated into society and part of a permanent solution to poverty.

There is something fundamental to the meaning of humanity. We are wired for social institutions such as work, family, education, religion and community. But people living in extreme poverty lose the essence of humanness. They have limited knowledge of the marketplace and lack financial and technological resources. They are denied equal access to power and resources, stigmatized with negative public attitudes, and excluded from social networks in mainstream culture.

This results in people having little control over their lives. Dependency and feelings of shame and insignificance accompany economic dislocation. This project restores the humanity of marginalized youth in La Chureca and provides something rare -- an opportunity for outcasts to contribute to society.

**This project is born of love and compassion.**

**We need your financial support!**

## **PROJECT ACTIVITIES AND TRAINING**

Skilled trainers will instruct youth in computer basics, photography, video production, podcasting, microblogging, interviewing, editing, website development for social networking, media distribution and computer maintenance. The youth will assist in actual production of new media to gain first hand experience and understanding of the power of voice. Their efforts result in a significant contribution to the community, as their productions strengthen project partners through presence on the internet and lead, ultimately, to a massive overhaul of La Chureca. We will set aside a school scholarship fund for youth who complete the year-long project, as a means to allow them to finish high school. In order to facilitate the team-building process, project partners will participate in a one-day workshop and training session focused on community population and development, digital media and the mission and goals of the project.

We will produce weekly 7-minute episodes for blip.tv online. Media production occurs in concert with skill development, within a framework of on-the-job training. Program activities take place at two sites: inside La Chureca in Managua, and in the rural village of Chacocente. Christ for the Poor is fiscal manager of the grant. Its office in Managua serves as project headquarters. We will also conduct trips with youth outside the dump to broaden perspectives of their own community and develop processes of mental inquiry and analytical thinking. Community exploration includes social networking through cyberspace. Project youth will contribute to the exchange of dialogue on blog sites that builds bridges of hope and reminds people of our humanism. Youth's involvement in social networking will also be a topic of blip.tv, as another social contribution.

## **PARTICIPANTS**

Fifteen homeless adolescents living in La Chureca will form the main cadre of our students. The youth are enrolled in Los Quinchos, an outreach residency program sponsored by ProNica, one of our project partners. Participants from Los Quinchos will be selected from among a group of boys and girls who completed a photography project in March 2008. SOBRERUEDAS is a follow up to their skill development and empowerment training. Twenty-five youth over the age of eight will be selected from among the families that are enrolled in a program sponsored by another project partner, Chacocente. All of the Chacocente families will participate in SOBRERUEDAS. In addition to these key participants, 25 families living in La Chureca will be involved through interviews and digital storytelling on blip.tv.

We will focus our work on the retention of program participants. This requires intensive and extensive pre-program counseling to help participants understand the scope of the program, provide ongoing education, job training and leadership development, and counseling on the importance of personal commitment, punctuality, and responsibility for making significant changes in their lives. Participants who require assistance for social problems will receive counseling and services from faith-based project partners. Such counseling in the earliest stages will help participants set and achieve reasonable goals, develop their potential as students and remain in the program. Youth will work together to solve problems, make decisions, and present divergent points of view. They will discuss issues of personal development, community building, and encourage each other to seek solutions to personal challenges. For each class and on-the-job training sessions, attendance will be taken to measure the degree of program success. Applicants with 90% or higher attendance will be permitted to graduate with a scholarship. With an ongoing relationship with two universities, it is anticipated that some youth who complete SOBRERUEDAS will finish high school and set their sites on continuing their education at the university level.

## **SUMMARY**

SOBRERUEDAS relies on the power of the internet's technological services and devices to influence social, political and media action to create widespread social change in La Chureca and Managua. Using funds to maximize internet potential increases developmental assets of marginalized children and families at La Chureca and leads to permanent and positive change in their lives. The project shapes and guides individuals and families, transforms them, so that one day, when they look into a mirror, they see peering back at them confident, actualized human beings who are change-makers in control of their own personal futures.

## **STRATEGIC ACTIONS**

- Design and implement personal empowerment strategies with youth and families affected by poverty
- Strengthen partner agencies for increased community outreach
- Use telematic social networking and media activism tools for social change
- Apply principles of self governance and civic engagement to community building and family networking
- Effectively utilize community resources wherever possible
- Evaluate processes using the United Way Youth Outcomes Measurement Tools
- Design a follow-up strategy for youth who complete the project for ongoing counseling and support
- Infuse the project with the “pay it forward” principle

## **MEASURABLE OUTCOMES**

- 40 youth are enrolled in SOBRERUEDAS.
- 15 homeless adolescent girls and boys gain confidence as community leaders and media makers and begin charting a course to guide their future.
- 40 weekly episodes about life in La Chureca and Chacocente are produced for blip.tv
- Community and global alliances expand the project exponentially, allowing project partners to increase the capacity of their organizations and serve more children and families.
- 25 families in Chacocente and La Chureca listen to each other’s opinions, ideas and stories about family, community and the world and through shared listening open their hearts to trust so healing can take place.
- A public reception and exhibition of work recognizes individual and family contributions, giving their lives merit and worth.
- Self esteem increases and families grow healthy, they begin to see things differently; they start to feel better about themselves and their future. As self perceptions and attitudes shift, they start taking better care of themselves and reduce or eliminate risky behavior from their lives.
- The internet allows us to easily publicize problems that need to be solved, abuses that need to be corrected, achievements that deserve to be celebrated, and stories that need to be told. Amplifying marginalized voices advances human dignity and illuminates the need for change. Tens of thousands of people engage in dialogue and interact with project participants through online social networking sites and activist media, responding to project challenges and taking action to help solve problems and improve conditions at La Chureca.
- Through the telling of remarkable and victorious stories, this project shines a light where now there is darkness.
- Project partners use the new media products to demystify the process and address fears people have about leaving the dump for a better life. Youth and families, project participants and global online friends engage in dialogue, citizen democracy and open source governance to share ideas and opinions, to help ease families’ concerns.
- The online community donates goods and services, giving youth and families a broader view of the world and letting them know that they are not alone. As seeds of change are planted, over time anxieties are reduced and horizons expanded. In this fertile ground minds grow open and families consider the positive elements of leaving La Chureca.
- Touched by the vision, infectious spirit of the project, and amazing stories of the children and families, people feel a spontaneous connection to others through this project. Provoked, they respond through

random acts of kindness and benevolence, outrage and anger, empathy, prayer, noise, musical concerts, requests to volunteer. and a host of other creative approaches and personal responses that lead to change.

- A young man who grew up and still lives in La Chureca realizes his life's dream of forming a video production company that hires youth from the dump, demonstrating the principle of paying it forward while serving as a role model and beacon of light for others who dream of a better tomorrow.

## **EVALUATION & REPORTING**

Using the United Way Youth Outcomes Measurement Tools, we will measure developmental assets through nine youth outcome areas: healthy lifestyles, leadership skills, adult/youth relationships, assets/resiliency, emotional well being, peer relationships/social competence, positive behavior, problem-solving/decision-making and self concept. We will use an additional tool designed by the Search Institute to measure the level of adult engagement with youth. Using separate adult and youth surveys enables us to examine differences in perceptions and attitudes regarding adult-youth relationships and track changes and improvements in relations over time. Measurement devices include conducting pre- and post-surveys to measure attitude changes and skill development along a continuum. Finally, we will use self-determination and positive adult outcomes, created within structural theories of poverty, to measure the effectiveness of adult participation in community development. We will use internet tools to report the project's progress quarterly, including video casts and podcasts, slideshows, blog and microblog entries and other telematics. We will submit a final report upon completing the grant cycle, utilizing both new media and traditional reporting styles.

Program activities take place at two sites: inside La Chureca in Managua, and in the rural village of Chacocente. Christ for the Poor is fiscal manager of the grant. Its office in Managua serves as project headquarters.

# JEANETTE MCDERMOTT

I'm a photojournalist and founder of Gubbio Studios, an independent media production company that specializes in youth media and Earth Spirituality. Learn more; click About Me at [www.jeanettemcdermott.org](http://www.jeanettemcdermott.org).

I'm in Costa Rica working as a volunteer on conservation videos with Campanario, a biological field station in the Osa Peninsula.

While traveling to neighboring countries to satisfy visa requirements, I have discovered Nicaragua. I'm drawn to the light of its natural beauty and spirited people, and also to its shadows, where people and animals cry out in despair and suffer in silence deep in the dark.

The agencies in this proposal are transforming lives in Nicaragua. I want to help expand their work so more girls grow up strong and more boys grow into responsible men, so more men become caring fathers and husbands, and more women stop abandoning their precious souls.

## CRECER

Youth enrolled in the vocational institute Crecer will use digital media to show the world what it means to have opportunities that offer hope for the future.

## LOS QUINCHOS

Youth will use digital media and text to tell their stories of what life was like sniffing glue and living homeless at La Chureca, and the transforming effect Los Quinchos is having on them.

## PROJECT CHACOCENTE

Children of the families enrolled in Chacocente will use video narration and interviews to talk about their former lives in La Chureca and show us their new life on the farm and in their school.

## PROJECT OUTCOMES

Media has the power to effect lives by creating immediate and emotional connections between people and causes. New media and social networking opportunities help agencies easily publicize problems that need to be solved, abuses that need to be corrected, achievements that deserve to be celebrated, and



**Donate at**  
[www.jeanettemcdermott.org](http://www.jeanettemcdermott.org)

12-year-old Daniella beautified me with this flower and then said, "sonrisa!" Smile.

stories that need to be told. Amplifying marginalized voices advances human dignity and illuminates the need for permanent social change.

## YOUR SUPPORT

Telling constructive stories is my way of helping to make the world a better place. I set out on a journey a year ago with an openness to work for the highest good. Your financial support and love allow me to keep going.

Thank YOU!

## SUPPORT THE CAUSE

No donation amount is too large or too small.

[www.jeanettemcdermott.org](http://www.jeanettemcdermott.org)  
[jeanette\\_mcdermott@mac.com](mailto:jeanette_mcdermott@mac.com)

## Photo Credits

Brian Nevins  
Austin Blasingame  
Dr. Enrique Rimbaud  
Esteban Félix  
Gunnar Salvarsson  
Jeff Oliver Bugbee  
Matt Nager  
Pamela Staerker

Design by Jeanette McDermott

# CALLING ALL DONORS

While I am able to finance planning and coordination of the project, I need donors to support the efforts outlined in this proposal. No donation is too large or too small to support the project. It all adds up, if enough people come together.

I traveled to Managua in September 2008 to meet with the agencies and establish objectives and a timeline for the project. We begin in January, 2009.

Once the project starts I will send quarterly reports to sponsors and donors, as well as a final report when the project is finished. The reports will allow you to see photos that the youth have taken and read how their lives are being changed through the project.

Project youth will also podcast from Nicaragua on participant websites so sponsors and donors can hear the voices of youth participants and see them in action through short video clips.

Throughout the project we will maximize web-based social networking opportunities for maximum visibility and support. The reports I send out will keep everyone informed of websites and blogs that contain information about the project.

## Who else can help?

*Your church group?*

*A women's group?*

*Your employer? \**

*A foundation?*

*Co-workers?*

*Your friends?*

*Your family?*

*You?*

*Who?*



*\*Many employers match a worker's donation. Does yours?*

## HERE'S HOW TO MAKE SURE I RECEIVE YOUR PROJECT SPONSORSHIP OR DONATION

- Donate directly to me through my website using a credit card (it's safe)
- Deposit a check into my bank account (send me an email and I'll explain how to do this)
- Donate online to Christ for the poor with your donation earmarked for this project ([www.christforthe poor.org](http://www.christforthe poor.org))
- Mail a check to Christ for the Poor with the donation earmarked for this project

**Visit these websites to learn more about the project participants:**

[www.pronica.org](http://www.pronica.org)

[www.outofthedump.org](http://www.outofthedump.org)

[www.christforthe poor.org](http://www.christforthe poor.org)

[www.jeanettemcdermott.org](http://www.jeanettemcdermott.org)

**PLEASE HELP US REACH  
OUR FUNDRAISING GOAL**

**\$51,216**

*Everyone should be given  
the opportunity to say,  
"I made a difference."*

## PROJECT PARTNERS

Project partners share similar values and outlooks on God, life and humanity. Uniting for the greater good, we will achieve in Managua one of the greatest feats on Earth -- giving voice to the oppressed so they may gain a sense of worth. Through the telling of remarkable and victorious stories, this project shines a light where now there is darkness.

### **Christ for the Poor**

is a Catholic relief organization that educates and contributes to the development and growth of youth and their families marginalized by poverty in Central America and the Caribbean. Using the landfill itself as a training ground for job skill development, Christ for the Poor trains adolescent girls and boys in carpentry, plumbing, electricity and recycled art. The agency also educates youth about sexually transmitted diseases, helps them break addictions to glue sniffing and other substance abuses, and counsels victims of incest and domestic violence. <http://www.christforthe poor.org>

### **Gubbio Studios**

is a digital media production company that focuses on Earth-healing ministries and youth media. The company name pays tribute to the 13th century story of St. Francis and the wolf at Gubbio. Collaborative projects that engage Gubbio Studios embody themes central to the story: love, compassion, charity and working together for the greater good. Gubbio Studios and Christ for the Poor are the lead agents for the project. [www.jeanettemcdermott.org](http://www.jeanettemcdermott.org)

### **Project Chacocente**

moves families from the city dump of Managua, Nicaragua, to the clean air and fertile soil of rural Masaya, where the people learn skills for living independently. Chacocente is an ecumenical Christian non-profit project that transforms people through education, empowerment, job training, and belief in the human spirit to attain something in the face of great difficulty. <http://www.outofthedump.org>

### **ProNica**

creates grassroots self-help programs that arise from Nicaraguan needs and tradition, which are initiated by

Nicaraguans and hold promise for community growth and empowerment. The non-profit Quaker agency focuses on community cohesiveness and economic development, training in non-violent procedures, health, education, agriculture and women's empowerment. <http://www.pronica.org>

### **Universidad Nacional Autónoma de Nicaragua**

Involved in SOBRERUEDAS are three of the university's recent graduates of Media Communications (radio and television production) and their advisors from within the Department of Humanities. The graduates are affiliated with Christ for the Poor and will serve as youth trainers, leaders and role models. One of the trainers, Daniel Picado, has spent 14 of his 26 years living and working in La Chureca, where he is a respected community leader. Daniel's stature in La Chureca earns the respect of youth at Los Quinchos, who will apprentice under him and the other youth trainers. Equipment purchased for the project will remain with Christ for the Poor upon project completion, so that the trainers and project youth can establish a video production company to continue the work begun through this project.

<http://www.unan.edu.ni/>

### **Universad Centroamericana**

(UCA), a Jesuit University in Managua, is renowned for being one of the most prestigious universities in Central America. We have met with UCA's Dean of the Social Communications Department, Professor Deniri, to build a partnership with the school. Through the partnership, students will be able to earn academic credits while gaining practical experience and making vital contacts within the community and online social networks. This strengthens their curriculum vitae and expands opportunities for employment upon graduation, a crucial element with Nicaragua's 70% unemployment rate.

<b>APPENDIX A PROJECT BUDGET: SOBRERUEDAS</b>						
<b>Revenue</b>						
Grants		14450				
Individuals		22618				
In-kind		14148				
<b>TOTAL REVENUE</b>		<b>51216</b>				
<b>Expenses</b>						
	<b>Grant Request</b>	<b>Cash Match</b>	<b>In-Kind</b>	<b>TOTAL</b>	<b>NOTES</b>	
PROJECT PERSONNEL						
Coordination & Management	1000	4760		5760	Female	
Youth Training & Empowerment	1440	3360	750	5550	1 Female/2 Male	
Social worker			800	800	Female	
Web & Computer Training	126	294	180	600	Male	
Project Publicity	240	560		800	Male	
Community Liaison	240	560		800	Male	
FACILITY						
Occupancy and utilities	540	1260	1800	3600		
Telecommunications			675	675		
Contractual (janitor & security)			800	800		
OTHER						
Computer & Software		3100		3100		
Video/Photography Equipment	1070	5830		6900		
Office/video supplies	150	350		500		
Travel & Transportation	414	2016	1050	3480		
Postage & Shipping	30	70		100		
School Scholarship Fund		2000		2000		
Culminating Event	315	735	300	1350		
INDIRECT COSTS						
Executive Management Staff (\$500/mo. x .25% x 5 x 12			7500	7500	4 Female/1 Male	
Professional Development	263	612		875	Jeanette: Spanish course	
Professional Fees (Accounting)	240	560		800	Male	
Project Evaluation	345	805		1150		
Project Reporting	432	1008		1440		
Insurance	390	910		1300		
Sub-Total	7235	28790	13855	49880		
Contingency (3%)	210	833	293	2057		
<b>Total Expenses</b>	<b>7445</b>	<b>29623</b>	<b>14148</b>	<b>51216</b>		
NET INCOME: Revenue less Expenses				0		